



CENTER FOR TRANSATLANTIC RELATIONS



3rd Transatlantic Dialogue on Humanitarian Action

Looking Ahead: Addressing Current and Future Challenges in Humanitarian Assistance

Participants' Booklet

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3rd Transatlantic Dialogue on Humanitarian Action

**Looking Ahead:
Addressing Current and Future Challenges in Humanitarian Assistance**

Renaissance Hotel, Brussels, June 8th, 2009

This 3rd Transatlantic Dialogue on Humanitarian Action is an integral component of the transatlantic research and dialogue program entitled "Raising the Bar: Enhancing transatlantic governance of disaster relief and preparedness," jointly led by the Global Public Policy Institute and the Center for Transatlantic Relations at Johns Hopkins University.

The "Raising the Bar"-Project is designed to enhance transatlantic coherence and cooperation in humanitarian action. Over 18 months, a project team based on a unique network of transatlantic organizations has conducted empirical research on four key topics in humanitarian assistance: linking relief, rehabilitation and development; implementing lessons learned; business engagement in humanitarian action; and civil-military relations. In order to foster joint transatlantic action, "Raising the Bar" also contains a multi-stakeholder dialogue component. The core of this component is a conference series, the Transatlantic Dialogues in Humanitarian Action. Bringing together approximately 45 experts, practitioners and EU and U.S. policymakers, the dialogue sessions seek to encourage debate, facilitate networking among participants, and foster joint transatlantic action.

This upcoming conference will be the final dialogue session of the "Raising the Bar"-Project. We hope to use this occasion to present some key findings and recommendations of our research and discuss how to move forward and improve transatlantic cooperation in humanitarian assistance. In particular we will focus on new challenges the transatlantic partners face in humanitarian assistance, such as the effects of the financial crisis, emerging powers, and the fine balance between maintaining humanitarian space and addressing the root causes of ongoing problems. The breakout groups during the conference will focus on the research themes that are being pursued as part of the "Raising the Bar"-policy paper series.

The project is generously supported by



Additional financial support for the program is provided by





Agenda

09:45 am Registration and welcome coffee

10:15 am WELCOME

Daniel Hamilton, Director, Center for Transatlantic Relations, SAIS, Johns Hopkins University

10.30 am PRESENTATION OF THE PROJECT'S RESULTS

Julia Steets, Associate Director, GPPi

- Key findings and recommendations of the "Raising the Bar"-Project

11:00 am PANEL DISCUSSION I

Sudan: Tensions between Principles and Practice

Goals of this session: Sudan has been a regular recipient of foreign assistance for over 20 years. The prolonged nature of the conflicts in Sudan has led some humanitarian NGOs to concentrate more on addressing the root causes of the conflict and taking a more political stance. Using Sudan as an example, this session aims to highlight the tension between maintaining the humanitarian principles and space and addressing the root causes of conflict in practice. The panel will discuss policy options for dealing with these tensions for donors such as the European Commission and the U.S. Government.

Moderator: Daniel Hamilton, Director, Center for Transatlantic Relations, SAIS, Johns Hopkins University

Panel members:

Nicky Smith, Director of Advocacy and Government Relations, International Rescue Committee

- The fine balance between supporting international efforts to address root causes and maintaining operational neutrality to provide aid in Sudan

Gemma-Tracee Apiku Duddell, relief worker and former refugee

- A beneficiary perspective on the tension between providing aid and addressing the root causes of emergencies in Sudan

Jeremy Lester, European Commission, DG DEV E2, Head of Unit Relations with the countries and the regions of the Horn of Africa, Eastern Africa and Indian Ocean

- European perspectives on root causes versus strictly principled action. How to overcome the challenges donors face in complex emergencies such as Sudan

12:30 pm LUNCH

1:30 pm BREAKOUT GROUPS

Participants will discuss key topics in disaster relief and preparedness in breakout groups. As part of the “Raising the Bar”-Project, policy papers were prepared. They are sent to participants prior to the meeting. The authors of the policy papers will lead discussion on these core issues and their implications for EU and U.S. policy, as well as their enhanced cooperation. The third breakout group will be an opportunity to further discuss the implications of the project’s key findings and recommendations outlined at the beginning of the conference.

Breakout Group I: The rise of aid diplomacy? Emergency assistance as a tool to engage regional powers

Presenters: Johannes Luchner, European Commission DG ECHO, Head of Unit for General Policy affairs, Relations with donors, and Evaluation and Andrea Binder, Project Manager, GPPi

Based on the “Raising the Bar” Policy Paper *China’s Potential Role in Humanitarian Assistance*, this breakout group will look at different approaches towards humanitarian assistance as a possible policy area for engaging emerging powers and diversifying the humanitarian community.

Discussants:

Dr. Ajaz Ahmed Khan, Senior Policy Advisor, Islamic Relief Worldwide

- The growing role of Islamic countries in humanitarian assistance, the potential differences in the conception and principles governing aid

Asad Beg, European Commission, DG RELEX H2, Desk Officer China

- Using emergency assistance as a policy area for strengthening relationships to China / Arab countries

Breakout Group II: The importance of local ownership

Presenter: Beatrice Pouligny, Independent Researcher, Visiting Professor at Georgetown University

Using findings from the “Raising the Bar” Policy Paper on local ownership as a starting point, this breakout group will examine the importance of local ownership in emergency response efforts and the difficulties in strengthening local capacity and creating local ownership.

Discussants:

Stephen Asubu, former Country Manager, Global Care Uganda

- What does it mean to be local? A perspective from the ground



Walter van Hattum, Policy Officer, European Commission DG ECHO

- Donor issues in supporting (local) capacity development

Breakout Group III: Bridging the Atlantic: How to enhance EU-US-cooperation in humanitarian assistance

Discussing the key findings and recommendations of the “Raising the Bar” Project presented at the beginning of the conference, this session will examine possible ways forward and new roles for the two partners to enhance collaboration among themselves and with other actors of humanitarian assistance.

Facilitators: Julia Steets, GPPi Associate Director and Daniel Hamilton, Director, Center for Transatlantic Relations, SAIS, Johns Hopkins University

Discussants:

Dana J. Francis, Refugee Officer, First Secretary, United States Mission to the European Union

- A US perspective on transatlantic cooperation in humanitarian assistance
H. Roy Williams, President and CEO of the Center for Humanitarian Cooperation and former Director of the Office of U.S. Foreign Disaster Assistance OFDA

- Risks and opportunities of enhanced transatlantic cooperation on humanitarian assistance

Wolf-Dieter Eberwein, President of VOICE (Voluntary Organisations in Cooperation in Emergencies)

- Between advocacy and liaison: NGO cooperation with transatlantic humanitarian donors

2:45 pm **C O F F E E B R E A K**

3:15 pm **P A N E L D I S C U S S I O N I I**

Financial Crisis to Complex Crises

Goal of session: While there has already been much discussion of the financial crisis' impact on aid flows, there has been limited discussion on the potential effects the financial crisis may have on fomenting new crises or exacerbating existing ones. The globalized economy means that decisions taken by bankers on Wall Street have effects in Bangalore. While the effects of the financial crisis in the Western world are measured in dollars and jobs, elsewhere the price will be paid in lives. This session seeks to explore the effects of the financial crisis on complex crises and what donors can do to mitigate them.

Moderator: Julia Steets, Associate Director, GPPi



Panel members

Ali M.S. Fatemi, President and Professor of Economics, European Center for Advanced International Studies, American University of Paris

- Why the financial crisis is affecting the developing world more harshly and what donors and international financial institutions can do to help

Abdul-Wahab Sulleyman, Senior Accountant, Food and Drugs Board, Ministry of Finance and Economic Planning, Ghana

- The effects of the financial crisis in Africa; what at risk nations need to prevent them from sliding into humanitarian crises

Jonathan Addleton, USAID Representative and Counselor for International Development at the US Mission to the European Union in Brussels

- The impact of the financial crisis on remittance flows and on aid flows. How the US is adapting its humanitarian response to these changes

4:45 pm

FAREWELL AND NEXT STEPS

Julia Steets, Associate Director, GPPi

- Next steps for building on these results; the 2010 EU-U.S. Summit

Participants' Biographies



Jonathan ADDLETON

USAID Representative and Counselor for International Development, U.S. Mission to the European Union in Brussels

Jonathan Addleton arrived in Brussels in December 2007. He is assigned to the US Mission to the European Union (USEU) where he serves as Counselor for International Development and USAID Representative to the European Union. From January to March 2009, he returned to Washington during the transition to a new administration, temporarily assuming responsibility for legislative and public affairs at USAID. Prior to his Brussels assignment, Addleton served as USAID Mission Director in Pakistan (2006-2007), Cambodia (2004-2006) and Mongolia (2001-2004) and as USAID Program Officer in Jordan (1996-2000), Kazakhstan (1993-1996), South Africa (1990-1993), Yemen (1989-1990) and Pakistan (1985-1989). Early in his career, he worked briefly at the World Bank, Carnegie Endowment for International Peace, Edward R. Murrow Center, US Information Agency, Macon Telegraph and World Book Encyclopedia, among other jobs. Addleton has written two books on Pakistan, "Some Far and Distant Place" (University of Georgia Press) and "Undermining the Center: The Gulf Migration and Pakistan" (Oxford University Press). His articles, primarily on Asia, have appeared in a number of publications, including Asian Survey, Asian Affairs, Muslim World, International Migration, Journal of South Asian and Middle Eastern Studies, Fletcher Forum, Pakistan Manpower Review, al-Mushir and The Washington Post. Born in Murree (Pakistan), he has a PhD from Tufts University (Medford MA) and a BA from Northwestern University (Evanston, IL). A Senior Foreign Service Officer with the rank of Career Minister, he has served with USAID for 25 years. Married to Fiona Riach from Kilmarnock (Scotland), he has three children ages 14, 16 and 18.



Gemma-Tracee APIKU DUDELL

Relief worker and former refugee

My birth place and country of origin is Uganda. My family and I fled to Sudan due to political turmoil in Uganda in the early 1980's and I spent 8 years of my childhood in various refugee camps in southern Sudan. It is against this background that I found the motivation to seek further professional training in the humanitarian sector that would enable me pursue my chosen

career i.e relief work. Upon completion of my MA in humanitarian and Development Practice at Oxford Brookes University, I worked as an intern at UNHCR's field office in northern Uganda and later at Oxfam GB in Oxford.



Steve Echodu ASUBU

Researcher and consultant, former Country Director of Global Care Uganda

My name is Steve Echodu Asubu, I was born in 1962 to a peasant single parent in Ngora-Kumi-Uganda. I am married to Angelah Asubu and a father of two boys and three girls. I am currently engaged in a work based research in order to qualify for the award of Masters Degree of Management studies-Uganda Management Institute (UMI). I hold a Post graduate Diploma in Public Management and Administration (UMI); a Honors Degree in Social work and Social Administration-Uganda Christian University; Diploma in Modern Management and Administration-Cambridge Tutorial College; Diploma in Medical Entomology and parasitology-Ministry of Health, Uganda and several other in-service certifications. Prior to my current freelance involvement in research and consultancy, from 1998-2008, I was Country Director of Global Care Uganda, an International Children's Charity co-founded by me here in Uganda. From 1994-1998, I was a manager of a Child sponsorship and welfare-Christian Childcare Project, an indigenous charity for child empowerment. From 1991-1994, I used to work as the Coordinator for Evangelism-Christian Childcare project. Prior to this, I worked as Assistant Field officer-Vector Control-1989-1991; Laboratory Assistant- Kalerwe Clinic-1988-1989; Research Field Assistant- Serere Research Station-1985-1986; Part-time Teacher- Serere Secondary School-1985-86. At the moment I am in the process of setting up 'NEW REIN' - Networks of Resilience International, an NGO with a mission to empower the vulnerable rural children through education.



Jane BACKHURST

World Vision

Jane worked with the EU's Vice-President for External Relations, followed by ECHO and UN DHA during the Bosnian war, and then was the EC Country Coordinator for the Baltic States. She established World Vision's office in Brussels. She created and led 7 NGO coalitions around child protection, civil-military coordination, HIV and AIDS and conflict prevention, to influence the creation of EU legislation and policies, including the Goteburg Programme on Conflict Prevention, European Consensus on Humanitarian aid, the EU

Guidelines on Children and Armed Conflict, the EU Guidelines on the Promotion and the Protection of the Rights of the Child, and the EU Programme on HIV and AIDS. Jane co-founded the European Peacebuilding Liaison Office. She has served as a Board member of VOICE, the European humanitarian aid network for two terms. She also served 6 years on the Policy Forum Steering Group of CONCORD. She has provided training and expertise in over 30 countries, many affected by conflict. She has built mechanisms to ensure more coordinated and effective response by humanitarian agencies to violations in International Humanitarian Law and child rights. Jane studied in France (IEHEI), the UK (University of Manchester, London School of Economics, University of Bradford), and Tunisia (Borguiba Institute). Jane is passionate about the empowerment of peoples to transform conflict and build lasting peace, based on the realisation of rights for all, including children.



Paola BARIOLI

Intern, UN OCHA Liaison Office in Brussels

Paola Barioli is currently doing an internship with the UN OCHA Liaison Office in Brussels (UN Office for the Coordination of Humanitarian Affairs). She is finishing her Master's Degree in Risk Management in Southern Countries/ International Cooperation and Development at the Institute of Political Studies (Sciences Po) of Bordeaux. During this year, she has been working on a risk analysis tool for implementation by a drought prevention program for ACTED, a French NGO operating in Uganda. She holds a three year degree in International Relations and Diplomacy from the University of Trieste (Italy). Her thesis focused on the violations of International Law occurred during the Darfur conflict. From June to August 2008 she did an internship at the French Embassy in Rome. She has been a volunteer member of the Italian Red Cross Society since 2002. She also became a volunteer member of UNICEF in 2006 when she helped organizing the international awareness campaign against AIDS: "United for Children United against AIDS".



Asad BEG

Desk officer China, European Commission DG RELEX H2

Asad Beg is currently working on the China and Mongolia desk within the External Relations Directorate-General of the European Commission, having joined the EU institutions in 1994. He was responsible for Foreign Direct Investment statistics at Eurostat, Luxembourg, before joining the European Parliament's budget control committee in Brussels. He also worked in the London office of the European Parliament and in the Almaty Delegation of the European Commission to Kazakhstan, Kyrgyzstan and Tajikistan. Before joining

the China unit, Asad was responsible for Common Foreign Security Policy programmes in the Middle East including the integrated rule of law mission to Iraq as well as support to Palestinian police.



Andrea BINDER

Project Manager, Global Public Policy Institute (GPPi)

Andrea Binder is a Project Manager with the Global Public Policy Institute, Berlin. Her areas of expertise include development cooperation, humanitarian assistance and global security. Within the “Raising the Bar” project, she heads the study group on implementing lessons learned to improve humanitarian assistance. Andrea recently published the final report of the two year Real-Time Evaluation of the Gender Standby Capacity Project (GenCap). Prior to these assignments Andrea was involved in numerous other GPPi evaluation and research projects, including an evaluation of the public-private partnerships program for the German Ministry for Development Cooperation, an assessment of cooperate engagement in disaster preparedness and humanitarian response on behalf of the Overseas Development Institute (ODI), and the development of a research framework on organizational learning in UN peace operations. Andrea has field experience in Ghana, Sri Lanka, Uganda, and the Central African Republic. Prior to joining GPPi in March 2006, Andrea worked as a lecturer in International Relations at the University Tübingen, Germany. Her work experience also includes assignments with the Friedrich Ebert Foundation in Colombo, Sri Lanka; the Bertelsmann Foundation, Gütersloh; United Nations Institute for Disarmament Research (UNIDIR), Geneva; and the Policy Planning Unit of the German Foreign Office, Berlin. Andrea studied political science, economics, and rhetoric at the universities of Augsburg, and Tübingen, Germany; the Graduate Institute of International Studies HEI, Geneva; and the Institut d'études Politiques de Paris, France. She received her M.A. in Political Science and International Relations from the University of Tübingen in 2005 with a thesis on "Getting Busy for Peace: Local Business Engagement for Peace-Building in Sri Lanka." She received scholarships from the Friedrich Ebert Foundation and the Landesstiftung Baden-Württemberg.



Nelly COMON

UNWRA Liaison Officer, Brussels

Nelly Comon joined the UNFPA (United Nations Population Fund) Emergency Relief Operations Office in Geneva in 1998 immediately after graduating in International Law and International Relations. In 2000, she joined the UNFPA Office in

Kosovo as Assistant to the Chief of Operations prior to be sent to Sudan in 2002 as an Emergency Project Officer, managing in both location projects and programmes related to Reproductive health, mother and Child health care, and population statistics. In 2003, she joined the External Relations Department of UNRWA (United Nations Relief and Works Agency) in Gaza then Jerusalem, to deal with resource mobilization and donor relations at Headquarters level prior to being transferred to Brussels to open the UNRWA Liaison Office in August 2007.



Wolf-Dieter EBERWEIN

President of VOICE (Voluntary Organizations in Cooperation in Emergencies)

Wolf-Dieter Eberwein is Professor of Political Science at the Institut d'Etudes Politiques de Grenoble. He is president elect of the European NGO network VOICE (Voluntary Organizations in Cooperation in Emergencies), Brussels. He received his Ph.D. from the University of Bielefeld and is the former Director of the Research Group International Politics at the Science Center WZB in Berlin. His main areas of research are humanitarian issues and, more generally, the role of nongovernmental organizations in international politics, armed conflicts and war and conflict prevention. He has published widely on these issues. He has worked as a consultant for the ICRC, the IFRC and the German Red Cross. He is member of the German Coordinating Committee for Humanitarian Aid.



Dana FRANCIS

First Secretary, U.S. Mission to the European Union

Dana Francis is a First Secretary at the U.S. Mission to the European Union, working on refugee and migration issues and political affairs. Her previous postings include Cameroon, El Salvador, and Mali. Prior to joining the U.S. diplomatic service, she worked as a newspaper reporter, a program officer at the Harvard Institute for International Development, and a Peace Corps Volunteer in Burkina Faso. Ms. Francis has a bachelor's degree from Middlebury College, and a master's degree and Ph.D. from the Fletcher School of Law and Diplomacy at Tufts University. She and her husband have one son.



Antoine GÉRARD

Head of the UN-OCHA Liaison Office in Brussels

Antoine Gérard is the new head of UN-OCHA liaison office in Brussels (UN-Office for the Coordination of Humanitarian Affairs). From June 2006 till April 2009, he was UN-OCHA deputy Head of Office and Darfur manager in Sudan. He has a long history of working with humanitarian organizations in a numerous crises situations. Prior to his last post in Sudan, he worked as the Head of UN-OCHA Office in Burundi and Senegal, and as the Senior Humanitarian Officer in Zimbabwe. Between 1996 and 2002, he was the Advocacy Director for Médecins Sans Frontières, based in New York, liaising with the United Nations Secretariat and US Administration and Congress. He also headed Missions for Médecins Sans Frontières in several countries including Sudan, Yemen, and the Palestinian Territories between 1993 and 1996. Mr. Gérard holds an advanced degree in Arabic Language and Middle-Eastern studies from the French National Institute for Oriental Languages and Civilizations (Institut des Langues et Civilisations Orientales).



François GRÜNEWALD

Executive Director, Groupe URD (Urgence-Réhabilitation-Développement)

Engineer in agriculture science and specialised in rural economy and Associate Professor at Paris XII University, François Grunewald spent 25 years in development, emergency and post disaster rehabilitation projects in Africa, Asia (Cambodia, Laos, Thailand), Central Europe, and Central/Latine America, as well as at HQ levels. He worked with NGO, UN agencies and ICRC. He ran for five years the Agricultural rehabilitation Unit of ICRC. In 1997, he became chairman of a French research, evaluation and training institute, Groupe URD (Urgence-Rehabilitation-Developpement) for which he carried out several research and evaluation work for the European Union, the UN and NGO. François Grunewald has been, among others, team leader for the evaluation of the UN food security response to Bar el Ghazal Famine in 1998, of the Post Mitch inter NGO evaluation process from 1999 to 2001; team leader of the DFID UNICEF evaluation of the response to the Darfur Crisis, team leader of the evaluation of the French response to the Tsunami, team leader of the IASC evaluation of the International response to the crisis in the Horn of Africa, team leader of the ECHO supported strategic planning mission in Chad in 2008. He is also visiting regularly the Middle East and Afghanistan for various research and evaluation programmes. François Grünewald wrote several books and articles on complex

emergency and the management of socio-natural disasters, the most recent one focusing on Hot spots and their links with climatic changes.



Daniel HAMILTON

Richard von Weizsäcker Professor and Director of the Center for Transatlantic Relations, SAIS, Johns Hopkins University

Daniel Hamilton is the Richard von Weizsäcker Professor and Director of the Center for Transatlantic Relations at the School of Advanced International Studies (SAIS), Johns Hopkins University; and Executive Director of the American Consortium on EU Studies (ACES). He is the host of The Washington Post/Newsweek on-line discussion forum Next Europe. He has held a variety of senior positions in the U.S. Department of State, including Deputy Assistant Secretary for European Affairs; U.S. Special Coordinator for Southeast European Stabilization; and Associate Director of the Policy Planning Staff. In 2008 he was the first Robert Bosch Foundation Senior Diplomatic Fellow in the German Foreign Office. He has authored and edited many articles and books, including *Alliance Reborn: An Atlantic Compact for the 21st Century* (2009); *The Transatlantic Economy 2009* (with Joseph P. Quinlan, 2009) and *Europe and Globalization* (with Joseph P. Quinlan, 2008).



Christopher HEPP

Independent Humanitarian Consultant

Chris Hepp started his humanitarian career 15 years ago working as a medical doctor in the refugee camps after the Rwandan Genocide. Afterwards he initiated and directed an NGO in Germany to assist children in the refugee camps. A Master in Humanitarian Assistance at universities in Germany and Spain followed. After an internship in the Humanitarian Office of the European Community (ECHO) he went as an ECHO field expert to Rwanda and covered Tanzania and the D.R.C. and later transferring to the Middle East as medical coordinator covering Jordan, Palestine, Lebanon, Syria and Yemen. He later went to London to complete a Master in Health Policy, Planning and Finance at the LSE and the LSHTM, afterwards coordinating for WHO in Albania and then joining the Peace Keeping Mission UNMIK in Kosovo where he administered and coordinated the Health and Social Welfare Sector of West Kosovo alongside the current UN Under-Secretary General Alain Le Roy. Further on he worked in the integrated Mission MINUSTAH in Haiti in a Humanitarian and Development Coordination function. In between his longer term engagements for the various International Organisations he works as an independent consultant in Humanitarian Action specializing in

coordination and planning issues as well health care sector systems in conflict and post conflict situations. Since last year he is an active member of the United Nations Disaster and Assessment Team (UNDAC) system. Apart from the humanitarian work he was deployed for the EU and the OSCE as election observer in Aserbaijan, Macedonia, Indonesia, Guatemala and Kosovo.



Ajaz Ahmed KHAN

Senior Policy Advisor, Islamic Relief

Ajaz Ahmed Khan is Senior Policy Advisor for Islamic Relief. Islamic Relief is an international humanitarian aid organisation with offices in more than 30 countries worldwide. It provides assistance to poor and vulnerable people regardless of race, religion or gender. Dr Khan holds a PhD in Development Economics and recently returned to the UK after spending more than 16 years working in countries as diverse as Honduras, Nicaragua, Ecuador, Bosnia & Herzegovina, Kosovo, Pakistan and Sudan. Most of his recent work has focused on the role of faith in development. In conjunction with colleagues from Islamic Relief he is developing pioneering Islamic microfinance programmes that try and provide sustainable financial services to poor people in developing countries.



Kai KODDENBROCK

Research Associate, Global Public Policy Institute (GPPi)

Kai Koddenbrock is a Research Associate with the Global Public Policy Institute, Berlin. His research interests include state-building in Africa, humanitarian assistance and migration and integration policy. Kai worked as consultant to the United Nations Office for the Coordination of Humanitarian Affairs (OCHA) in New York and contributed to a study on the Effective use of foreign military assets in international natural disaster response with the case studies of Haiti, Mozambique, Indonesia and Pakistan. Prior to that he interned at the OCHA Policy Development and Studies Branch where he worked on the humanitarian assessment mission of UN Security Council sanctions in the Democratic Republic of Congo. He also interned at the Central-America and the Caribbean Section of the German Federal Ministry for Economic Cooperation and Development (BMZ) and at Gardegi, a Togolese development NGO. From 2001 to 2002 Kai was a social worker in a Camphill-School for handicapped youngsters in Hermanus, South Africa. His publications include Smart Sanctions against Failed States – Strengthening the State through UN Smart Sanctions in Angola and the Democratic Republic of Congo (Saarbrücken 2008) and the forthcoming European Commission and United States governance of the LRRD-challenge (Washington D.C. 2009) Kai holds a

Diploma in International Cultural and Business Studies from the University of Passau, Germany, and studied Political Science at the University of Passau and the Free University Berlin. In support of his studies and work experiences, he received scholarships from the German National Academic Foundation (Studienstiftung des deutschen Volkes), the Carlo-Schmid Programme and the ASA-Programme.



Susanna KRÜGER

Founder, goodroot–tools for social change

Susanna Krüger is the founder of goodroot - tools for social change - a consulting and learning platform, which helps organizations with a social mission to track and improve their impact. She works on participatory monitoring and evaluation processes for NGOs, international aid agencies and social enterprises. She is passionate about innovative development ideas such as venture philanthropy and alternative grant making in Germany and abroad. She has worked in the Middle East on these issues for the past three years. Previously, she worked on international development in the German parliament, on public administration reform in the finance ministry of Bremen and contributed to the development of a curriculum for a new public policy school in Berlin. She was a McCloy Scholar at Harvard's Kennedy School of Government from 2000-2002 and holds a Masters Degree from the Free University Berlin in History, Philosophy and International Law. Her PhD research at the Center for Social Investment, Heidelberg University, critically explores impact assessment methodologies in strategic philanthropy.



Katja LAUDEMANN

GTZ Representation in Brussels

I am a German lawyer with a Master Degree in Humanitarian Assistance. During my studies I focused on humanitarian law, human rights, project management and the analysis of conflicts (Great Lake Region, Sudan, West Africa). After my studies in 2000, I worked as a project coordinator in the area of humanitarian assistance for different organisations in Africa, Latina America, Indonesia and Germany. In March 2009, I moved to Brussels where I am now working at the GTZ Representation. Once a year, I join election observation missions of the OSCE as a short term observer.



Johannes LUCHNER

Head of Unit for General Policy Affairs, Relations with Donors and Evaluation, European Commission DG ECHO

Johannes Luchner is a graduate in history and political science of the University of Vienna (1987) and received his Ph.D. in international political economy at Penn State University/USA (1992). Before joining the European Commission in 1996, Mr. Luchner worked as university lecturer, free journalist and diplomat (Austrian Foreign Service). Mr. Luchner has been

Head of Unit for Policy and Evaluation at the Department for Humanitarian Aid (DG ECHO) of the European Commission since 2006. Before that he worked in the Department for Development Cooperation, the private office of Vice-President Kinnock and the Department for Enterprise and Industry.



Shannon MEEHAN

Director of Advocacy & Policy, International Rescue Committee, Belgium

Shannon Meehan has spent more than 20 years working internationally and in conflict zones around the world. As Director of Advocacy and Policy at the International Rescue Committee's office (IRC) in Belgium, Meehan is responsible for covering the IRC's policy priorities for the Middle East, Combatting Violence Against Women and CIV-MIL policies.

From 2005 - 2007 for the International Rescue Committee, Shannon Meehan was the Director of Advocacy in Washington DC and covered the Africa advocacy priorities for the IRC. A former Peace Corps volunteer in Senegal from 1989 - 1991, Meehan went on to represent the American Refugee Committee International (ARC) in Guinea and later Kosovo, where she served as Country Director, designing and implementing a multi-sector and cross-ethnic programs. Throughout her career in humanitarian assistance programs she has served more than 1,000,000 beneficiaries. While she was a consultant for Refugees International and the Elizabeth Glaser Pediatric AIDS Foundation, Meehan conducted missions in Senegal, Guinea, Liberia, Cote D'Ivoire, Sudan, the DRC, Rwanda and in the Middle East: Kuwait, Jordan and Iraq. She is an expert on the humanitarian and protection needs of displaced populations and refugees. Her humanitarian work, especially her time in Iraq, was highlighted in the book, "Those Who Dare", by Katherine Martin (2004).



Claudia MEIER

Research Assistant, Global Public Policy Institute (GPPi)

Claudia Meier is a Research Assistant with the Global Public Policy Institute, Berlin. Her research interests include humanitarian assistance, peace-building, state-building and development cooperation. Claudia supports GPPi's work on humanitarian assistance. Prior to joining GPPi, Claudia worked as an assistant to the project planning coordinator with the ASA-Program of the InWEnt GmbH. During her university studies, she did an internship with the International Federation of Red Cross and Red Crescent Societies and volunteered with the Geneva Red Cross. She also was the Swiss United Nations youth delegate for two years, bringing forward the claims of young people as a member of the Swiss delegation to the UN Commission for Social Development.



Riccardo POLASTRO

Head of Evaluation, DARA International

MPhil in Peace and Security, Master in International Relations, and Maîtrise of the Ecole des Hautes Etudes en Sciences Sociales, Paris. Mr Polastro has worked during 16 years in humanitarian assistance and development aid in more than fifty countries for the International Movement of the Red Cross, the United Nations, NGOs and donors. He lectures in several universities masters on development related topics. Main evaluations carried out: Inter-Agency Standing Committee Real Time Evaluation of the Humanitarian Response to the response to the 2007 floods and cyclone. and multi country evaluations such as ECHO/UNHCR and ECHO/IFRC, Joint Follow-up Evaluation of the Tsunami Evaluation Coalition –Linking Relief, Rehabilitation and Development, and evaluation of the relevance and effects of the ICRC Operational Position on Internally displaced persons.

Publications: Angola: conflict and humanitarian implications, FRIDE , Spain 01/2007; “Pakistan earthquake: testing reform of the humanitarian system”, Humanitarian Response Index , Palgrave Macmillan, UK 11/2007 ; “Development relief: linking relief, rehabilitation and development”, Public Policy Perspectives, vol.1 n. 1, Brazil 05/2008, 11/2008; “Peru, myths and failures” and “Sri Lanka: A forgotten complex emergency- Back to war again”, Humanitarian Response Index , Palgrave Macmillan, UK. Forthcoming: “The Indian Ocean tsunami, Regulation and Coordination of Humanitarian Aid Actors”, ICEI, Spain. Memberships: EES, IDEAS, EHESS and ALNAP.



Beth A. POISSON

Director of Strategic Communications, Office of the Coordinator for Reconstruction and Stabilization, U.S. Department of State

Beth Poisson is a career Foreign Service Officer. She took up her duties as the Office Director for Strategic Communications in the Office of the Coordinator for Reconstruction and Stabilization (S/CRS) at the Department of State in August 2008. Her previous State Department assignments include: Press Attaché in London, UK; Press Attaché in Ottawa, Canada; NAFTA Public Diplomacy Officer in the Bureau of Western Hemisphere Affairs; Senior Advisor for Congressional and Public Affairs to the Assistant Secretary for Administration; Legislative Officer for International Organizations in the Bureau of Legislative Affairs; Public Affairs Officer, Bratislava, Slovakia; Assistant to the Director, U.S. Information Agency; Assistant Press Attaché, Tel Aviv, Israel; and Assistant Cultural Affairs Officer, Brussels, Belgium. She has also worked on Capitol Hill, including a secondment to the U.S. Commission on Security and Cooperation in Europe (Helsinki Committee). Outside of the State Department, she was employed as a professional staff member on the Committee on Foreign Affairs, in the U.S. House of Representatives, concentrating on NATO, the UN, and refugee and humanitarian affairs. Originally from Southern California, Beth holds a BS degree from Georgetown University's School of Foreign Service, and an MA degree from Johns Hopkins School of Advanced International Studies. She is married to Pierre Poisson and lives in Bethesda, Maryland. They have two children.



Béatrice POULIGNY

Independent Researcher, Visiting Professor at Georgetown University

Dr Béatrice Pouligny is an independent researcher and visiting professor at Georgetown University (Washington DC). She is a former senior researcher at the Centre for International Studies and Research (CERI / Sciences-Po / CNRS) in Paris, France. She holds a doctorate in political sciences from the Institut d'Etudes Politiques de Paris (Sciences Po). Dr Pouligny started her academic carrier after 15 years of field experience with the UN and NGOs in Latin America, Caribbean and Africa. Since then, she has continued to work as a policy advisor and a practitioner for the UN, NGOs and local communities in different parts of the world, including Central and South America, Caribbean, Africa, Asia and the Balkans. She has also regularly designed and led training programs for different audiences, including diplomats, military and humanitarian staff, as well as local community leaders. Both her research and her practice have been geared towards the support of local capacities and a more productive interaction between local and

international initiatives. In this perspective, she has also been reflecting and writing extensively about the methodological and ethical issues raised by such a work. Another characteristic of her approach is its trans-disciplinarity. She is the winner of two consecutive Fulbright Commission awards (2002-2003 New Century Scholar and Alumni Initiative Award, 2004) and former grantee of different public and private foundations in North America and Europe, including the Ford Foundation and the United States Institute of Peace. She is the author of numerous articles and contributions (in French, English, Spanish and Dutch) as well as two main books: *Peace Operations Seen from Below: UN Missions and Local People*, London: Hurst / Bloomfield (CT): Kumarian Press, 2006 and *Ils nous avaient promis la paix : ONU et populations locales*, Paris: Presses de Sciences Po, 2004. She has also co-edited with Simon Chesterman and Albrecht Schnabel, *After Mass Crime: Rebuilding States and Communities*, Tokyo/New York/Paris: United Nations University Press, 2007. She has provided expert guidance in the creation of a thematic portal on Peacebuilding and has drafted most of the content: www.peacebuildinginitiative.org.



Niels SCOTT

Chief of the Disaster and Vulnerability Policy Section, UN OCHA, Geneva

Niels Scott has worked in wide-ranging field operations with the three major humanitarian networks - the UN system, the RC/RC Movement and for an international NGO. He has concentrated on humanitarian affairs encompassing natural disaster and complex emergencies and has undertaken a wide range of functions within emergency relief, preparedness, recovery and development. He has served as Head of Country and Regional Offices for IFRC in Central Asia, Georgia, Haiti and West Africa, as Head of the Darfur Cell for OCHA based in Sudan, as Head of the Regional Office in Darfur for the UN Mission and as Operations Coordinator for Africa at the IFRC in Geneva. He is currently Chief of the Disaster and Vulnerability Policy Section in UN OCHA in Geneva.



Perry SEYMOUR

Consultancy & Bespoke Training Service, RedR

Dr Perry Seymour is the Consultancy & Bespoke Training Service for RedR. RedR is the leading training and recruitment charity working in the area of international disaster relief. RedR trains relief workers in the UK and around the world improving emergency response and assisting people affected by natural disaster and conflict. They also recruit experienced professionals following major global emergencies and advise potential new relief workers. Perry has over ten years of programme management field experience in the development and relief

sectors, largely in Eastern Europe, Central Asia and the former Soviet states. His experience includes strategy development, programme planning, resources management, project evaluation and training/development. Since joining RedR in 2007, Perry has worked closely with humanitarian relief agencies to ensure that the needs of relief workers are understood and met in a timely and appropriate manner. He has been actively engaged in training and development programmes with the Logistics, WASH and Shelter clusters, as well as with efforts to create meaningful links between the Clusters and private sector partners.



Mirjam SØRLI

Manager of the Gender Standby Capacity Project (GenCap) Secretariat, UN OCHA

Mirjam Sørli is the Manager of the Gender Standby Capacity Project's (GenCap) Secretariat with OCHA Geneva. The GenCap project seeks to build capacity of humanitarian actors at country level to mainstream gender equality programming into all sectors of humanitarian response. Mirjam has previously worked for the Norwegian Refugee Council (NRC) as the head of the Secondment Section of the Emergency Response Department in Oslo and the World Food Program in Rome as their Standby Partner Officer. Mirjam has humanitarian field experience as a protection delegate with the International Committee of the Red Cross (ICRC) in Sri Lanka and Kosovo. She has academic work experience from the International Peace Research Institute in Oslo (PRIO) where her research focused on the relationship between natural resources and conflict. Her academic background includes as MA in Political Science from the University of Oslo and a MA in Modern Middle East Studies from the American University of Beirut, Lebanon.



Nicky SMITH

Director Advocacy & Government Relations, International Rescue Committee (IRC)

Nicky Smith, Director Advocacy & Government Relations for the International Rescue Committee (IRC) based in Washington, has over 15 years of experience with Non-Governmental organizations in crisis-affected countries, of which 12 years have been spent overseas. Nicky is a leader at the IRC, having proven herself in some of the organization's most high-pressure situations. Her most recent overseas post was managing the largest country program in the IRC portfolio, Sudan. Previously she served as the IRC Country Director in Liberia during a key moment in the peace process. Before coming to IRC she worked for Doctors Without Borders, and

Children's Aid Direct in the Democratic Republic of Congo, Rwanda, Burundi, Afghanistan, Somalia, Iraq, Pakistan, and Nepal. In October 2007, Nicky started her executive post in Washington. From the DC office, she advocates for increased resources for humanitarian and development assistance in Africa, especially refugee aid as well as being an advocate for prevention of violence against women and girls. Nicky is also a leader in the NGO community and has expert knowledge of the principal players, issues, policies and trends in the international and humanitarian arena. She has regularly participated in military training courses as a subject matter expert and advised course participants on approaches and techniques to address highly complex/sensitive issues in the humanitarian field.



Julia STEETS

Associate Director, Global Public Policy Institute (GPPi)

Julia Steets is Associate Director of the Global Public Policy Institute (GPPi), Berlin. Her research and consulting work focuses on international development, humanitarian assistance, public-private partnerships as well as monitoring and evaluation. She currently heads GPPi's 'Raising the Bar' project on humanitarian action and disaster preparedness and leads GPPi's research on the World Bank's Country Policy and Institutional Assessment. Julia also leads GPPi's efforts in the UNICEF Global Strategy for Collaborative Relations and Partnerships project. Prior to joining GPPi as a project manager in 2004, Julia was a program manager at the Körber Foundation's Bergedorf Round Table in Berlin, a consultant with Transparency International's London office as well as an election observer for the OSCE. Julia's publications include "Partnership Accountability: Defining Accountability Standards for Public Policy Partnerships" (forthcoming), "Partnerships for Sustainable Development: On the Road to Implementation" (Berlin 2006), "Waltz, Jazz or Samba? The Contribution of Locally Driven Partnerships to Sustainable Development" (Berlin 2005), and "Palästina" (Munich 2001 and 2004, co-authored with Dietmar Herz). Julia has taught at the universities of Bonn and Greifswald and at Berlin's Humboldt University. Julia completed her PhD studies in social science at the University of Erfurt, and holds an M.Sc. in History of International Relations from the London School of Economics (LSE) and a Master of Public Administration (MPA) from the Kennedy School of Government, Harvard University where she was a McCloy Scholar. She received fellowships from the German National Academic Foundation as well as the London LSE's McKenzie Prize for Outstanding Performance.



Abdul-Wahab SULLEYMAN

Senior Accountant, Food and Drugs Board, Ghana

Born in 1965, Abdul-Wahab Sulleyman is a Senior Accountant at the Ghanaian Food and Drugs Board. Formerly he worked at the Treasury Department, Ministry of Finance and Economic Planning, Accra. Mr. Sulleyman is the Founder of Holi & Rustic International, a Corporate Consultants and Trade Company. He is member and Senior Advisor of the Youth Network (Social Advocacy Group) and Executive Committee Member of the Sissala Development Association.



Walter VAN HATTUM

Policy Officer, European Commission DG ECHO

Walter van Hattum has an M.A. in Development and an MBA. Before joining the Commission in 2004 he worked for Oxfam Novib, the United Nations and as a diplomat (Dutch Foreign Service). He currently works as policy officer at the Department for Humanitarian Aid of the European Commission. He deals, among others, with capacity building, health and logistics.

Gudrun VAN POTTELBERGH

Assistant Humanitarian Affairs Officer, Civil-Military Coordination Section (CMCS), UN OCHA

Gudrun Van Pottelbergh works with the Civil-Military Coordination Section in the United Nations Office for the Coordination of Humanitarian Affairs (OCHA) in Geneva, Switzerland. Before this position, she assisted in the international response to environmental emergencies in OCHA. Gudrun continues to have a strong interest in research on international affairs parallel to her position in the UN. She was one of the case-study authors for the project 'Raising the Bar' and contributed with a research on civil-military relations in the Kivu provinces in DRC. Previous research includes the financing of humanitarian aspects of integrated peacekeeping missions, in particular on MONUC and UNTAC, a research conducted during a stay at Columbia University, New York. Another study dealt with the Belgian colonial policy in Congo in the beginning of the 20th century. Gudrun holds a MSc. in Humanitarian Action of the University College Dublin, Ireland and a Masters in Contemporary History of the Free University Brussels, Belgium. She speaks Dutch, French, English, basic German and basic Spanish.



H. Roy WILLIAMS

President and CEO, Center for Humanitarian Cooperation

Howard Roy Williams is presently President and Chief Executive Officer of the Center for Humanitarian Cooperation, a non-governmental organization. Mr. Williams was previously Director of the Office of U.S. Foreign Disaster Assistance (OFDA) of the U.S. Agency for International Development (USAID). He was appointed to this post in January 1998 and served until January 2001. As head of OFDA, Williams oversaw disaster preparedness and relief and rehabilitation programs throughout the world. Before going to OFDA, Mr. Williams served with the International Rescue Committee (IRC) for 12 years. From May 1996 to January 1998, he was IRC's Vice-President for Overseas Policy and Planning. From 1993 to 1996, he was IRC's Vice-President for Overseas Programs, and from 1985 to 1993, he was Director of Operations for IRC. During this time, Mr. Williams led efforts that resulted in the conceptualization, creation and staffing of IRC's Emergency Preparedness Unit. A major part of his responsibilities entailed directing operations that resulted in the establishing of IRC offices in a variety of places including Northern Iraq, Jordan, the Balkans, Kenya, Malawi, Rwanda, and Southern Sudan. From 1979 to 1985, he served with the International Organization for Migration (IOM), formerly known as the International Committee for European Migration (ICEM). During this time he served as Chief of Operations in Geneva, Switzerland, from 1983 to 1985; Regional Director in Bangkok, Thailand, from 1980 to 1983; and Country Representative in Kuala Lumpur, Malaysia, from 1979 to 1980. Mr. Williams is a visiting Professor at the Peace Keeping and Reconstruction Institute in Carlisle, Pennsylvania, an Adjunct Assistant Professor at the School of International and Public Affairs at Columbia University and a member of the Adjunct Faculty at the Monterey Institute of International Studies (an affiliate of Middlebury College) in Monterey, California. Mr. Williams has a bachelor's degree from Columbia University. He also studied at the Columbia University School of Law.

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