

## About the Authors

**Andrea Binder** is a Project Manager at GPPi. Her work at GPPi focuses on humanitarian aid and development, as well as on monitoring and evaluation. For the past two years she has managed and implemented GPPi's monitoring and evaluation assignment for the IASC's GenCap Project. She also headed a study group on implementing lessons learned to improve humanitarian assistance within the "Raising the Bar" Project. Prior to these assignments Andrea was involved in numerous other GPPi evaluation and research projects, including an assessment of cooperate engagement in disaster preparedness and humanitarian response on behalf of the Overseas Development Institute (ODI), and the development of a research framework on organizational learning in UN peace-building missions. Andrea has field experience in Ghana, Sri Lanka, Uganda, and the Central African Republic.

**Mariangela Bizzarri** is an independent consultant with almost a decade of professional experience in both the public and private sectors. In the past five years, she worked for the United Nations World Food Programme where she served as programme officer with responsibilities in the fields of project management, capacity building, policy development, and communication and advocacy. She came to WFP after serving as an independent consultant for an international consulting company, RSO, providing knowledge-based projects in change and knowledge management, organizational development and human resources management and development. She holds an M.A. in International Relations from the Maxwell School of Citizenship and Public Affairs, Syracuse University and an International Diploma on Humanitarian Assistance from Fordham University.

**François Grünewald** is Chairman of Urgence-Rehabilitation-Developpement (Groupe URD), a French research, evaluation and training institute. An engineer in agricultural science, specialized in rural economy and Associate Professor at Paris XII University, he spent 25 years in development, emergency and post-disaster rehabilitation projects in Africa, Asia (Cambodia, Laos, Thailand), Central Europe, and Central/Latin America, as well as at HQ levels. He worked with NGOs, UN agencies and the ICRC. In 1997, he became chairman of Groupe URD, for which he has carried out several research and evaluation assignments for the European Union, the UN and NGOs. He has written several books and articles on complex emergencies and the management of socio-natural disasters, the most recent one focusing on hot spots and their links with climatic changes.

**Daniel Hamilton** is the Richard von Weizsäcker Professor and Founding Director of the Center for Transatlantic Relations at the Paul H. Nitze School of Advanced International Studies (SAIS), Johns Hopkins University, named by *Foreign Policy* magazine as one of the "Top 30 Global Go-To Think Tanks" in 2009. He also serves as Executive Director of the American Consortium for EU Studies, designated by the European Commission as the EU Center of Excellence Washington, DC. He is the host of *The Washington Post/Newsweek International's* online discussion feature *Next Europe* ([www.washingtonpost.com/nexteurope](http://www.washingtonpost.com/nexteurope)) and is a consultant to Microsoft Corporation. Dr. Hamilton leads international policy work for the Johns Hopkins-led Center for the Study of High Consequence Event Preparedness and Response (PACER), named as one of 5 U.S. National Centers of Excellence by the U.S.

Department of Homeland Security. He has held a variety of senior positions in the U.S. Department of State, including Deputy Assistant Secretary for European Affairs; U.S. Special Coordinator for Southeast European Stabilization; Associate Director of the Secretary's Policy Planning Staff; and Director for Policy in the Bureau of European Affairs. In 2008 he served as the first Robert Bosch Foundation Senior Diplomatic Fellow in the German Foreign Office. Recent publications include *Alliance Reborn: An Atlantic Compact for the 21st Century* (2009); *The Transatlantic Economy 2009; Europe and Globalization* (2008); *The Wider Black Sea Region: Strategic, Economic and Energy Perspectives* (2008); *The New Eastern Europe: Ukraine, Belarus and Moldova* (2007); and *Terrorism and International Relations* (2006).

**Paul Harvey** is a Director with Humanitarian Outcomes, an independent team of professionals providing evidence-based analysis and policy consultations to governments and international organisations on their humanitarian response efforts. He was previously a Research Fellow with the Humanitarian Policy Group in the Overseas Development Institute. Recent work has included reports on cash-based responses, HIV/AIDS, analyzing impact, remittances and dependency in humanitarian aid. Prior to joining ODI he worked for various NGOs as an emergency manager, including longer postings in Somalia, Sierra Leone and Kosovo.

**Silvia Hidalgo** is Director of Development Assistance Research Associates (DARA), an independent non-profit organization committed to improving the quality of development and humanitarian interventions through evaluation. From 1993 to 1998, she worked for ECHO in the Direct Food Aid programme, was Desk Officer for Bosnia Herzegovina and was Head of the ECHO office in Sarajevo. Prior to this, she was the regional Coordinator for the Spanish Red Cross in Central America in the aftermath of Hurricane Mitch and consultant in the Inter-American Development Bank, also in Central America. She is a member of the European Evaluation Society and the Active Learning Network for Accountability and Performance in Humanitarian Action (ALNAP). She is also a member of the Board of Trustees of the Fundación para las Relaciones Internacionales y el Diálogo Exterior (FRIDE). She holds a B.A. in Economics and Political Science and an M.A. in International Relations from the University of Pennsylvania.

**Kelly Johnson** is a Research Associate at GPPi, where her work focuses on humanitarian and development issues. She led a study group on business engagement in humanitarian assistance for the "Raising the Bar" Project. Prior to joining GPPi she worked as a consultant to the Fragile and Conflict Affected Countries Group of the World Bank and as an associate with the Mennonite Economic Development Associates. She has field experience in Tanzania and Vanuatu.

**Edward P. Joseph** is a fellow at the Center for Transatlantic Relations. He served for a decade in the Balkans in senior positions with the United Nations, the Organization for Security and Cooperation in Europe, the International Crisis Group, and on active duty with the U.S. Army and NATO. He has led U.S.-funded election observation missions to Haiti and has co-chaired an EU-funded Task Force on Stabilization and Reconstruction. He holds an M.A. in International Relations from Johns Hopkins University SAIS and a J.D. from the University of Virginia. Currently, he is co-chairing an EU-funded Task Force on Stabilization and Reconstruction.

**Domitille Kauffmann** is a researcher at Urgence-Rehabilitation-Développement (Groupe URD). She is an agricultural engineer specialized in nutrition. She has been running Groupe URD's research in the nutrition sector since summer 2005. She has worked in Africa and Central Asia. As a quality specialist, she also contributes to the numerous activities Groupe URD carries out in this domain, including the Quality COMPAS(c) and the Dynamic COMPAS.

**Kai Koddenbrock** is a Research Associate at GPPi. His work focuses on humanitarian aid and development. For the past year, he has managed the study group on "Linking relief, rehabilitation and development" as part of the "Raising the Bar" Project. Prior to this assignment, he worked for the Policy Development and Studies Branch of the UN Office for the Coordination of Humanitarian Affairs in New York. His commentary featured on the BBC and he published the book "Smart Sanctions against Failed States—Strengthening the State through UN Smart Sanctions in Angola and the Democratic Republic of Congo (Saarbrücken 2008)." He has field experience in the Democratic Republic of Congo, Togo, and South Africa. In addition to his research at GPPi, he is pursuing his Ph.D. at the University of Magdeburg on "Collaborative Statebuilding in the Democratic Republic of Congo."

**Jean-Luc Marret** is a Senior Visiting Fellow at the Center for Transatlantic Relations and Research Fellow at the Fondation pour la Recherche Stratégique. He has worked intensively on civil-military relations, complex emergencies, political violence and security. He led a study group on implementing good practices to improve civil-military relations within the "Raising the Bar" Project. Prior to these assignments, he was involved in numerous projects, mostly for French public clients and the EU. He is a special advisor to the French National School for Firemen Officers (ENSOSP) on conventional, biological, radiological, nuclear and explosive threats and international relations. He has field experience in Morocco, Algeria, Tunisia, Afghanistan, Lebanon, Syria, and Tanzania. He has published numerous books and peer-reviewed papers.

**Soledad Posada** is an evaluation researcher at Development Assistance Research Associates (DARA) and has conducted a number of assessments and evaluations in Haiti, Central America and Sub-Saharan Africa. She has expertise in development and implementation of Monitoring and Evaluation systems and methodology in the development project context. Before joining DARA she worked as a consultant focusing on Social and Human Sciences at the UNESCO Human Rights and Development Section.

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**Cortnie Anne Shupe** is a Project Manager in the Young Professionals Program of the Bertelsmann Foundation. Prior to this, she was a Research Associate with the Global Public Policy Institute, Berlin. She completed a two-year dual-degree graduate program in International Relations offered jointly by Humboldt University Berlin, the Free University Berlin and the University of Potsdam in cooperation with the Moscow State Institute for International Relations (MGIMO). Cortnie also holds a B.A. in International Relations, German and Spanish from Clark Honors College, University of Oregon.

**Julia Steets** is Associate Director of the Global Public Policy Institute (GPPi), Berlin. Her research and consulting work focuses on international development, humanitarian assistance, public-private partnerships as well as monitoring and evaluation. Julia was responsible for GPPi's "Raising the Bar" Project and currently leads an evaluation on coordination mechanisms in humanitarian assistance (the Cluster Approach), as well as a study on round tables and a study on public-private partnerships for education. Prior to joining GPPi, Julia was a program manager at the Körber Foundation's Bergedorf Round Table in Berlin, a consultant with Transparency International's London office as well as an election observer for the OSCE. Recent publications include *Partnership Accountability: Defining Accountability Standards for Public Policy Partnerships* (forthcoming); *Partnerships for Sustainable Development: On the Road to Implementation* (Berlin 2006); and *Palästina* (Munich 2001 and 2004). Julia has taught at the universities of Bonn and Greifswald and at Berlin's Humboldt University and holds a Ph.D. from the University of Erfurt, M.Sc. from the London School of Economics and MPA from Harvard University.

**Abby Stoddard** is a non-resident fellow at the Center on International Cooperation (CIC). She has coordinated CIC's research on issues in international humanitarian action since 2000. Her prior professional experience includes ten years of directing emergency relief programs for international humanitarian organizations. She is the author of *Humanitarian Alert: NGO Information and its Impact on US Foreign Policy* (Kumarian Press, 2006), along with numerous articles, published reports, and book chapters on humanitarian institutions and operations. She also directs the Humanitarian Outcomes group—an independent team of professional researchers providing policy consultations to governments and international organizations on their humanitarian response efforts.

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**Howard Roy Williams** is President and Chief Executive Officer of the Center for Humanitarian Cooperation, an organization focused on achieving coordination in humanitarian work through enhanced cooperation. Mr. Williams was previously Director of the Office of the U.S. Foreign Disaster Assistance, Bureau for Humanitarian Response (BHR/OFDA), of the U.S. Agency for International Development (USAID): the agency which provides humanitarian assistance worldwide. He served in this post from January 1998 until January 2001. As head of OFDA, Williams oversaw disaster preparedness and relief and rehabilitation programs throughout the world. Before going to OFDA, Mr. Williams served with the International Rescue Committee (IRC) for 12 years. From May 1996 to January 1998, he was IRC's Vice-President for Overseas Policy and Planning. From 1993 to 1996, he was IRC's Vice-President for Overseas Programs, and from 1985 to 1993, he was Director of Operations for IRC. From 1979 to 1985, he served with the International Organization for Migration (IOM), formerly known as the International Committee for European Migration (ICEM). Mr. Williams is a visiting Professor at the Peace Keeping and Reconstruction Institute in Carlisle, Pennsylvania and an Adjunct Assistant Professor at the School of International and Public Affairs at Columbia University.

